5. Corporate Governance Implementation Status and Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies"

			Implementation Status	Deviations from "the Corporate
Evaluation Item	Yes	No	Summary Description	Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
(1) Has the Company established and disclosed its Corporate Governance Best-Practice Principles based on the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies?	V		On October 26, 2015, the Board of Directors of the Company resolved to approve "the Corporate Governance Best Practice Principles". To comply with the development trend of international corporate governance and to respond to the development of social and international issues of concern in recent years, on November 7, 2023, amendments to relevant content of the principles were approved by the Board of Directors and disclosed on the Market Observation Post System (MOPS) and the Company's official website.	No Material Deviations.
 (2) Shareholding Structure and Shareholders' Rights A. Does the Company have Internal Operation Procedures for handling shareholders' suggestions, concerns, disputes and litigation matters? If yes, have these procedures been implemented accordingly? 	V		A. The Corporate Governance Best Practice Principles has a "designated chapter for the protection of shareholders' rights and interests" and was implemented. Accordingly, the stock registrar is commissioned by the company to handle shareholder-related issues. When shareholders are in a shareholders meeting, their inherent rights to attend, nominate, propose, elect, litigate, and so on are all handled in accordance with the content and exercise methods of the rights specified in the "Regulations and Procedures of Shareholders' Meeting", "Regulations Governing the Election of Directors" and relevant laws and regulations. The Company has a spokesperson and a deputy spokesperson. To deal with the relevant suggestions of shareholders in a timely manner, the communication channel has been disclosed on the Company's official website: stock affairs (shareholders) Information (https://corp.momo.com.tw/) to strengthen communication and contact with the shareholders.	No Material Deviations.

			Implementation Status	Deviations from "the Corporate
Evaluation Item				Governance Best-Practice
Evaluation Rom	Yes	No	Summary Description	Principles for TWSE/TPEx Listed
				Companies" and Reasons
B. Does the Company know the identity of its major shareholders and the parties with ultimate control of the major shareholders?	V		B. The Company has declared the shareholding status of Directors, managers, and major shareholders with more than 10% stake monthly.	No Material Deviations.
C. Has the Company built and implemented a risk management system and a firewall between the Company and its affiliates?	>		C. The Company's internal control system has formulated regulations such as "Operational Procedures for Specific Company and Related Party Transactions of Group Companies" and "Regulations Related to Financial and Business Matters among Related Parties" to improve the financial business transactions between the Company and related parties, prevent irregular transactions and improper transfer of interests in matters such as purchase and sale transactions, acquisition and disposal of assets, endorsement and guarantees, and capital loans, and establish an appropriate risk management mechanism and firewall.	No Material Deviations.
D. Has the Company established internal rules prohibiting insider trading of securities based on undisclosed information?	V		D. The Company stipulated the "Internal Material Information Processing and Management and Operational Procedures to Prevent Insider Trading". In addition to regulating the Company's directors, managers and all employees, as well as anyone who knows the Company's information by reason of occupation or controlling relationship, to prohibit any behavior that may involve insider trading, keeping prohibition on directors' stock trading during the blackout period before the financial report announcement, it also clarifies the scope of internal material information, the responsible unit for releasing material information, the evaluation procedures, the approval authority, the retention of audit records and the handling of violations, and the regular holding of internal education, training and dissemination every year. 2024 promotion results of the Internal Material Information Processing and Management and Operational Procedures to Prevent Insider Trading:	

			Impler	Deviations from "the Corporate			
Evaluation Item	Yes	No		Summary Des	Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons		
			Name	Date	Training hours	No. of People	
			Promotion of the Internal Material Information Processing and Management and Operational Procedures to Prevent Insider Trading * 100% of the in-service and passed the test by		2,995 completed th	2,995 e online course	
 (3) Composition and responsibilities of the Board of Directors A. Have a diversity policy and specific management objectives been adopted for the board and have they been fully implemented? B. Has the Company voluntarily established other functional committees in addition to the remuneration committee and the Audit Committee? 				ucture of the Eersity of board by policy in the ance" and "Rears". For the spolementation self board diversity able development of setting untitee in accomplete and information of labor and tees assist the	members, the "Practical Gui gulations Govecific manage tatus, please ray and independence, coordinate policies, and ment, the Compa naudit companaudit	Company has delines for erning the ment efer to the dence" on te the enhance the pany's Board of mittee and a e law, has also committee and h the nd independent	

				Implementation Status	Deviations from "the Corporate
Evaluation Item	Yes	No		Summary Description	Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
C. Has the Company established rules and methodology for evaluating the performance of its Board of Directors, implemented the performance evaluations on an annual basis, and submitted the results of performance evaluations to the Board of Directors and used them as reference in determining salary/compensation for individual directors and their nomination and additional office terms?	V		C.	 a. To implement corporate governance, establish performance goals and enhance the operational efficiency of the Board of Directors, the Company has established the "Regulations Governing Performance Evaluation of the Board of Directors and Functional Committees," based on which relevant evaluations are carried out. b. While internal performance evaluations are conducted at year end, external evaluations are conducted by external professional independent institutions, teams of experts and scholars, or by other proper means, at least once every three years. c. Results of internal and external performance evaluations shall be completed by the end of the first quarter of the following year. Such results shall not only be submitted to the Remuneration Committee and the Board of Directors for review and improvement, but also serve as a reference for the remuneration and nomination of Directors. d. In 2024, the Taiwan Corporate Governance Association has been appointed to perform an external evaluation. The Association has issued a "Board of Directors' Performance Evaluation Report" on October 14, 2024, and the relevant suggestions and the measures to be adopted by the Company have been submitted to the Board Meeting on November 1, 2024. e. Relevant results of performance evaluation of the Board of Directors have been announced on the Company's official website. 	
D. Does the Company regularly evaluate its external auditors' independence?	V		D.	In accordance with the Company's Corporate Governance Best Practice Principles, the Company evaluate the independent and competency of CPAs annually. The	No Material Deviations.

reference Audit Quality Index (AQIs) is as follows: a. Professionalism and quality control (a) The audit team has sufficient audit experience. (b) The firm has sufficient professionals to support the audit team. (c) The audit team receives sufficient education and training every year. (d) The audit team has low turnover and sufficient manpower. (e) Service quality and efficiency on auditing and taxation work. (f) The working hours invested in the Group's by and the overall workload of the CPAs. b. Independence (a) Examination of the accountant's personal resume. (b) The CPAs have not served on a Board of Directors, as a manager or are in position of major influence in a company which may generate conflicts of interest. (c) The CPAs have not been appointed for accountant assurance service for seven years consecutively.				Implementation Status	Deviations from "the Corporate
a. Professionalism and quality control (a) The audit team has sufficient audit experience. (b) The firm has sufficient professionals to support the audit team. (c) The audit team receives sufficient education and training every year. (d) The audit team has low turnover and sufficient manpower. (e) Service quality and efficiency on auditing and taxation work. (f) The working hours invested in the Group's by and the overall workload of the CPAs. b. Independence (a) Examination of the accountant's personal resume. (b) The CPAs have not served on a Board of Directors, as a manager or are in position of major influence in a company which may generate conflicts of interest. (c) The CPAs have not been appointed for accountant assurance service for seven years consecutively.	Evaluation Item ,	Yes	No	Summary Description	Principles for TWSE/TPEx Listed
number of years performing attestation. (e) The Company has obtained declaration of independence from the CPAs every year. (f) Appropriateness of the proportion of non-audit services fees. c. Supervision The CPAs and the firm have no major lawsuits or corrective cases with competent authorities. d. Innovation capabilities The innovative planning of computer auditing can effectively improve the efficiency of auditing and enhance the quality of auditing.				 a. Professionalism and quality control (a) The audit team has sufficient audit experience. (b) The firm has sufficient professionals to support the audit team. (c) The audit team receives sufficient education and training every year. (d) The audit team has low turnover and sufficient manpower. (e) Service quality and efficiency on auditing and taxation work. (f) The working hours invested in the Group's by and the overall workload of the CPAs. b. Independence (a) Examination of the accountant's personal resume (b) The CPAs have not served on a Board of Director as a manager or are in position of major influence a company which may generate conflicts of intere (c) The CPAs have not been appointed for accountar assurance service for seven years consecutively. (d) Suitability of the appointed firm's cumulative number of years performing attestation. (e) The Company has obtained declaration of independence from the CPAs every year. (f) Appropriateness of the proportion of non-audit services fees. c. Supervision The CPAs and the firm have no major lawsuits or corrective cases with competent authorities. d. Innovation capabilities The innovative planning of computer auditing can effectively improve the efficiency of auditing and 	s, in

			Implementation Status	Deviations from "the Corporate
Evaluation Item	Yes	No	Summary Description	Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
			 e. Obtaining of the CPAs' Audit Quality Index Report (AQI Report) every year. f. The accountant suitability survey is used every year to summarize the result of evaluation on the independence and competency of the accountant. Joint evaluation by the Company's accounting and auditing supervisors has determined the independence and competency of the CPAs meet the standard. It had been submitted to the Audit Committee for review on February 20, 2025 and approved by the Board of Directors on February 21, 2025. 	
(4) Does the TWSE/TPEx listed company have in place an adequate number of qualified corporate governance officers and has it appointed a chief corporate governance officer with responsibility corporate governance practices (including but not limited to providing information necessary for directors and supervisors to perform their duties, aiding directors and supervisors in complying with laws and regulations, organizing board meetings and annual general meetings of shareholders as required by law, and compiling minutes of board meetings and annual general meetings)?	V		The Company's "Corporate Governance Best Practice Principles" have explicitly stated that the Financial & Accounting Division is concurrently responsible for matters related to corporate governance and shall be supervised by the President. According to the resolution adopted by the Board of Directors on October 29, 2018, the Company appointed the Vice President Gina Lu, Director of the Financial & Accounting Division, to hold a concurrent post as Chief Governance Officer. She has more than 10 years of experience in managing financial, stock, and meeting affairs in public companies. There is stock affairs section set up under the financial and accounting division, which is responsible for corporate governance matters and assists in providing Directors with the information they need to conduct business and meetings, in order to safeguard shareholder rights and strengthen Board functions. Its main responsibilities are as follows: (1) Draft and set up effective corporate governance related covenants to properly comply with laws and regulations and to ensure healthy internal management. (2) Carry out work related to the shareholders' meetings. (3) Carry out work related to the Board of Directors and Auditing Committee.	

			Implementation Status	Deviations from "the Corporate
Evaluation Item	Yes	No	Summary Description	Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
			 (4) The production of meeting minutes for Board of Directors' meetings and shareholders' meetings. (5) Carry out changes in Company registration by law. (6) Set up and maintain information on the Company's website in both Chinese and English, disclosing information and results related to the Company's financial, operational, and corporate governance affairs. (7) Quality review of independent directors. (8) Assisting in furnishing information required for the on boarding and business execution of directors and arranging directors' continuing education. (9) Assisting directors with legal compliance. The operations during 2024 were as follows: (1) Assisting directors and independent directors in carrying out their respective roles, providing essential information, and organizing further studies for the directors: A. Providing regular notification to Board of Directors members on the amendment and development of the latest laws and regulations pertaining to the Company's scope of business as well as corporate governance. B. Providing the directors with the necessary Company information, and maintaining a smooth channel of communication between the directors and the business management. (2) Assist with the Board of Directors, Audit Committee, Annual Shareholder Meeting's agenda and resolution to ensure compliance with the relevant laws and regulations: A. Ensure the convening of Company's Board of Directors, Audit Committee and shareholders' meeting is in accordance with the relevant laws and regulations as well as the specifications set out in the Company's Corporate governance guidelines. B. Responsible for checking major announcements related to 	

			Implementation Status	Deviations from "the Corporate
Evaluation Item	Yes	No	Summary Description	Governance Best-Practice Principles for TWSE/TPEx Listed
			•	Companies" and Reasons
			important decisions after each meeting, ensuring the	
			content of said announcements are accurate and lawful to	
			protect trading information for investors.	
			(3) Draft the agenda for Board of Directors and Audit Committee	
			meetings; notify the directors 7 days prior to meetings;	
			convene the meetings and provide relevant information at the	
			meetings; prior reminder of recusal if the motion leads to	
			conflicts of interest, and complete the meeting minutes within	
			20 days after each meeting.	
			(4) Carry out preregistration for shareholders' meeting; produce	
			meeting notification, meeting proceeding manuals, memos	
			etc., within the legally allowed time and when necessary, make	
			the appropriate amendments after revising bylaws and re-	
			election of Board of Directors members.	
			(5) Handling the Company's change registrations according to the laws.	
			(6) Report to the Board of Directors the review results on whether	
			the qualifications of independent directors at the time of their	
			nomination, election and during their term of office comply with	
			relevant laws and regulations.	
			(7) Handle matters related to changes of directors.	
			(8) In order to fully protect the rights and interests of shareholders,	
			improve the control of the Board of Directors / functional	
			committees and enhance corporate governance capabilities,	
			corporate governance-related measures have been formulated	
			or amended this year, including: "Rules of Procedure for	
			Shareholders' Meetings", "Internal Audit Procedures of Anti-	
			Money Laundering and Countering Terrorism Financing",	
			"Regulations Governing Performance Evaluation of the Board	
			of Directors and Functional Committees", "Sustainable	
			Development Committee Charter", "Procedures for the	
			Preparation and Assurance of Sustainability Reports", "Internal	
			Control System", "Enforcement Rules of Internal Audit and	

				Deviations from "the Corporate			
Evaluation Item	Yes	No		Summa	ry Description		Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
			Assurance : "Audit Com Meetings".	Services Provic mittee Charter"	Measures for Pre-Approval of ded by Certified Public Accor , and "Rules of Procedure fo	untants",	
					tion of CGO in 2024	1	
			Date	Organizer	Course name	Hours	
			2024.04.30	bcsd Taiwan, WBCSD Global Network, and TWSE	Conference on creating a new carbon era with knowledge of sustainability	6.0	
			2024.09.30	Taiwan Stock Exchange	Taiwan's Capital Market Summit	3.0	
			2024.10.01	Taiwan Corporate Governance Association	How should the Board of Directors formulate ESG sustainable governance strategies	3.0	
			2024.10.04	Taiwan Corporate Governance Association	Global trends and risk management in the development of digital innovation technology and artificial intelligence	3.0	
			2024.10.08	Taiwan Stock Exchange	Seminar on "How Digital Finance and Sustainable Finance Collaborate in the AI Boom" in the 2024 WIW Forum	3.0	
			2024.11.29	Taiwan Independent Director Association	Information security governance under the trend of financial technology	3.0	
			2024.12.04	Securities and Futures Institute	Sustainable Development Committee and Sustainability Officer Forum	3.0	
			2024.12.19	Taiwan Corporate Governance Association	Activating corporate governance trends in Asia	1.0	

				Implementation Status	Deviations from "the Corporate
	Evaluation Item	Yes	No	Summary Description	Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
cor lim sup cor res	is the Company established channels for immunicating with its stakeholders (including but not lited to shareholders, employees, customers, ppliers, etc.) and created a stakeholder's section on its impany website? Does the Company appropriately spond to stakeholders' questions and concerns on portant corporate social responsibility issues?	>		The Company has a spokesperson and a deputy spokesperson. In order to continuously understand the needs of stakeholders, a "Stakeholders" section has been set up on the Company website to ensure smooth communication channels with stakeholders. Since 2019, an annual stakeholder forum has been held to communicate face-to-face with stakeholders, and to provide concrete responses to the important issues concerned by stakeholders and their expectations for the Company, as a basis for the promotion of the economy, society, and environmental sustainability, laying the foundation for the Company's sustainable development.	No Material Deviations.
ser	is the Company appointed a professional shareholder rvices agent to handle matters related to its areholder meetings?	٧		The Company designates Fubon shareholder service agency to deal with shareholder affairs.	No Material Deviations.
` '	Ormation Disclosure Has the Company established a corporate website to disclose information regarding its financials, business, and corporate governance status? Does the Company use other information disclosure channels (e.g., maintaining an English-language website, designating staff to handle information collection and disclosure, appointing spokespersons, webcasting investors' conference etc.)?	< <		 A. The Company has a website (https://corp.momo.com.tw/) with a dedicated person in charge of maintaining and updating important financial, business information and corporate governance information at all time for the reference of shareholders and stakeholders. B. An English website (https://corp.momo.com.tw/en/) has been built, and a spokesperson and deputy spokesperson system has been established to speak on behalf of the Company. A dedicated staffer is responsible for information collection and immediate disclosure of the Company, including institutional investors' conference information, and the immediate disclosure of Company's material information in Chinese and English on the MOPS of TWSE. 	No Material Deviations. No Material Deviations.
C.	Does the company publish and report its annual financial report within two months after the end of the fiscal year, and publish and report its financial reports for the first, second, and third quarters as well as its operating statements for each month before the	V			No Material Deviations.

				Implementation Status	Deviations from "the Corporate
Evaluation Item				·	Governance Best-Practice
Evaluation item	Yes	No		Summary Description	Principles for TWSE/TPEx Listed
					Companies" and Reasons
specified deadlines?				deadlines.	
(8) Has the Company disclosed other information to facilitate	V		(1)	Employees' rights, interests, and care: This company	No Material Deviations.
a better understanding of its corporate governance				established rules and scheme for human resource	
practices (including but not limited to employee rights,				management based on the minimum standards stipulated in	
employee wellness, investor relations, supplier relations,				relevant governmental policies, such as Labor Standards Act,	
rights of stakeholders, directors' and supervisors'				Act of Gender Equality in Employment, and Sexual	
continuing education, the implementation of risk				Harassment Prevention Act, and has a "Human Rights Policy"	
management policies and risk evaluation standards, the				in protecting employees' rights and interests, focusing on	
implementation of customer relations policies, and				creating a workplace that values dignity, safety, and equality.	
purchasing liability insurance for directors and			(2)	Employee care: In order to improve employee relations, the	
supervisors)?				Company regularly holds labor-management meetings and	
				provides a complete communication channel to immediately	
				hear employees' voices and suggestions, as a reference for	
				the Company's welfare adjustment and system optimization.	
			(3)	Investor relations: The Company adheres to the principles of	
				protecting shareholders' interests and treating shareholders	
				equally. In addition to regularly convening shareholders	
				meetings in accordance with laws and regulations and actively	
				participating in external institutional investors' conferences, all	
				major company information is instantly published in both	
				Chinese and English on the MOPS, and the financial	
				information is provided in both Chinese and English on a	
				regular basis, so as to ensure the consistency of information	
				disclosure. In addition, in shareholders' meetings, relevant	
				documents are provided in both Chinese and English and	
				electronic voting is adopted, so that domestic and foreign	
				investors can obtain equal channels; furthermore, hybrid	
				shareholders' meetings are held so that investors can	
				participate in the Company's major decision-making in a timely	
				manner.	
			(4)	Supplier relations: The Company regards suppliers as long-	
				term business partners, through cooperation on the subject	
				matters and information-sharing, the Company establishes a	

			Implementation Status	Deviations from "the Corporate
Evaluation Item	Yes	No	Summary Description	Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
			good interactive mode. In addition, the Company award prizes to suppliers with outstanding performance through regular supplier meetings. (5) Rights of stakeholders: The Company has identified 7 major categories of stakeholders in accordance with the AA1000 stakeholder engagement standard and internal assessments, and has set up a dedicated stakeholder section on the company's website to accept and respond to stakeholders' suggestions and needs, which will be followed up on by the responsible unit. In addition, the highest governance unit directly participates in stakeholder discussions every year through the physical shareholders' meeting. Since 2019, the Company has regularly held physical seminars at the end of each year to explain the results of the implementation of sustainable management indicators to representatives of stakeholders. In 2024, the Company focused on the "Green Living Action Alliance" and communicated face-to-face with dozens of representatives from suppliers, consumers, NPOs, media, and investors as an important reference for formulating the 2025 sustainability improvement plan. The communication situation and suggestions received had been reported to the Board of Directors. (6) Continuing education of directors: The Company's directors actively participate in corporate governance and ESG-related training courses and seminars organized by various professional organizations. As of the end of 2024, the training hours of all serving directors (including independent directors) are in line with the "Directions for the Implementation of Continuing Education for Directors and Supervisors of TWSE Listed and TPEx Listed Companies". (7) Implementation of risk management policies and risk evaluation measures: The Company has established a comprehensive risk management organizational structure,	

			Implementation Status	Deviations from "the Corporate
Evaluation Item		No	Summary Description	Governance Best-Practice Principles for TWSE/TPEx Listed
				Companies" and Reasons
			with the Board of Directors as the highest decision-making	
			unit for risk management. The Audit Committee under it is	
			responsible for overseeing the implementation of risk-related	
			strategies, while the Internal Audit Office assists the Audit	
			Committee in executing risk management-related matters and	
			regularly reports on the implementation of risk management to	
			the Board of Directors. Each operating unit is responsible for	
			initial risk identification, assessment and control, and the	
			person in charge of each operating unit is responsible for	
			planning and supervising the risk management work within	
			the unit. In order to enhance and ensure the implementation	
			and effectiveness of the Company's risk management, based	
			on the existing "Measures for Risk Management", the Board	
			of Directors was asked to approve the establishment of a new	
			"Risk Management Policies and Procedures" in November	
			2023 to establish a more comprehensive risk governance and management framework, so as to implement and promote the	
			execution of the Company's risk management.	
			(8) Execution of client policies: The Company is dedicated to	
			improving quality and enhancing professional skills to provide	
			clients with the best services and products.	
			(9) Status of liability insurance for directors: In order to optimize	
			the corporate governance mechanism and insure against risks	
			incurred by Directors and the managers in carrying out their	
			responsibilities, the Company purchases the "Directors and	
			Managers Liability Insurance" for Directors and managers	
			annually. The Company also reviews the insurance policy on a	
			regular basis to ensure the claim amount and insurance	
			coverage meets the demands, and reports to the Board of	
			Directors.	
			(10) Intellectual property management plan: Since 2020, the	
			Company has gradually promoted intellectual property	
			management measures, linked operational goals and internal	

	Implementation Status Deviations from "the Corporate						
Evaluation Item	Yes	No	Summary Description	Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons			
			resources, followed the "Taiwan Intellectual Property Management System (TIPS)" to standardize the content, established an overall intellectual property management plan system to strengthen the management and application of the Company's intellectual property rights and enhance the corporate brand value and market competitiveness, and continued to improve the Company's intellectual property management system and strengthen the intellectual property awareness of all employees, so that consumers can trust the Company for safe shopping experience, the willingness of brand suppliers to cooperate with the Company can be enhanced, the risk of operation infringement can be reduced, and a stable business growth target can be created. To ensure the implementation of the company's intellectual property management system, safeguard the Company's brand image and trademark rights in the industry, and secure corporate value, TIPS was introduced in 2024. The Company expects to apply for the first class A certificate in 2025, with trademark rights being the verification target in the first year. The improvement and implementation results of intellectual property management are reported to the Board of Directors annually.				

	Implementation Status					Deviations from "the Corporate	
Evaluation Item	Yes	No		Summary Des		Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons	
			(11)	(11) For personnel of the Company relevant to financial information transparency, their status of obtaining designated licenses from the competent authority are as follows:			
				Licenses	Internal Audit Office	mber Financial & Accounting Division	
				Certification in Control Self- Assessment (CCSA)	-	1	
				Certified Internal Auditor (CIA)	1	1	
				CPA of R.O.C	-	2	
				Project Management Professional (PMP)	-	2	

- (9) Please describe improvements that have already been made based on the Corporate Governance Evaluation results released for the most recent fiscal year by the Corporate Governance Center, Taiwan Stock Exchange, and specify the priority enhancement objectives and measures planned for any matters still awaiting improvement.
- A. The Company has been participating in the "Corporate Governance Evaluation" jointly held by the Taiwan Stock Exchange and the Taipei Exchange; the Company has been ranked top 5% in the TWSE-listed companies for eight consecutive years and has continued to be chosen as one of constituents of "Taiwan Corporate Governance 100 Index".
- B. Based on the results of the 10th Corporate Governance Evaluation, the Company plans to improve the following items:
 - a. The Company introduced TIPS verification project in 2024, and expects to apply the certificate in 2025.
 - b. Inclusion of water consumption in CPA assurance in the 2025 Sustainability Report.
- C. The Company continues to promote the enhancement of various corporate governance mechanisms and cultivate the corporate sustainable governance culture to adapt to the "corporate governance blueprint 3.0" and the "Sustainable Development Action Plans for TWSE and TPEx Listed Companies (2023)" announced by the FSC, and responds to stakeholders' expectations through implementation of the five key strategies: maintaining shareholders' rights and interests, treating shareholders in a fair manner, increasing information transparency, strengthening the structure of the Board of Directors, and promoting sustainable development. It keeps creating values for stakeholders and anticipates setting an example for sustainable enterprises.